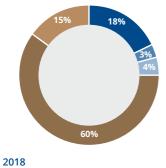
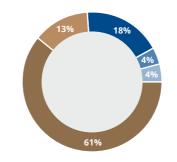
## VALUE ADDED STATEMENT FOR THE YEAR ENDED JUNE 2018

	201	2018		2017	
	R million	%	R million	%	
Value added					
Net income of Group	46 072		42 335		
Acquisition costs	(5 417)		(5 060)		
Payments to suppliers of material and services	(6 385)		(5 540)		
Investment income	6 728		2 874		
Financing costs	(959)		(478)		
Foreign exchange loss	(4)		(21)		
Share of profit from associates	115		26		
	40 150		34 136		
Value allocated					
To employees					
Salaries, wages and other benefits	7 134	18	6 240	18	
To providers of capital	1 367	3	1 231	4	
Dividends paid to ordinary shareholders	1 284		1 148		
Dividends paid to preference shareholders	83		83		
To government	1 618	4	1 218	4	
Normal taxation	1 268		904		
Value-added tax	290		272		
Capital gains tax	5		2		
Other	55		40		
CSI contributions	50	0	53	0	
Discovery Fund and Foundation contributions	50		53		
To policyholders	24 146	60	20 889	61	
Policyholder claims	17 979		17 279		
Transfer from assets/liabilities arising from insurance contracts	6 167		3 610		
Retention for expansion and growth	5 835	15	4 505	13	
Retained income	4 368	C I	3 263	15	
Depreciation and amortisation	1 063		5 205 870		
Deferred taxation	404		372		
	40 150	100	34 136	100	



To employees
 To providers of capital
 To government
 To policyholders

Retention for expansion and growth



2017

- To employees
  To providers of capital
  To government
  To policyholders
- Retention for expansion and growth