This pack has been prepared to aid discussion and provide further supplementary information only and has not been subject to an external review or audit


## VALUE OF NEW BUSINESS AT POINT OF SALE VS VALUATION DATE

June 2023
VNB at Point of Sale

| R million | Health and Vitality | Life and Invest | VitalityHealth | VitalityLife | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Acquisition Costs and Initial strain | (485) | $(2,757)$ | $(1,885)$ | $(1,701)$ | $(6,828)$ |
| Value of In Force | 1,439 | 3,273 | 2,154 | 1,704 | 8,570 |
| Cost of Capital | (39) | (87) | (87) | (89) | (302) |
|  | 915 | 429 | 182 | (86) | 1,440 |

New business contribution to value of in force at valuation date

| R million | Health and Vitality | Life and Invest | VitalityHealth | VitalityLife | Total |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Value of In Force | $\mathbf{1 , 4 3 4}$ | $\mathbf{2 , 5 7 5}$ | $\mathbf{1 , 7 4 5}$ | $\mathbf{1 , 9 0 7}$ | $\mathbf{7 , 6 6 1}$ |
| Cost of Capital | $(\mathbf{3 8 )}$ | $\mathbf{( 8 7 )}$ | $\mathbf{( 9 5 )}$ | $\mathbf{( 3 1 5 )}$ |  |
|  | $\mathbf{9 1 , 3 9 6}$ | $\mathbf{2 , 4 8 8}$ | $\mathbf{1 , 6 5 0}$ | $\mathbf{1 , 8 1 2}$ | $\mathbf{7 , 3 4 6}$ |

December 2022
VNB at Point of Sale

| R million | Health and Vitality | Life and Invest | VitalityHealth | VitalityLife | Total |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Acquisition Costs and Initial strain | $(231)$ | $(1,377)$ | $(815)$ | $(815)$ | $(3,238)$ |
| Value of In Force | 762 | 1,754 | 895 | $\mathbf{9 1 9}$ | 4,330 |
| Cost of Capital | $(20)$ | $(48)$ | $(38)$ | $(46)$ | $(152)$ |
|  | $\mathbf{5 1 1}$ | $\mathbf{3 2 9}$ | $\mathbf{4 2}$ | $\mathbf{5 8}$ | $\mathbf{9 4 0}$ |

New business contribution to value of in force at valuation date

| R million | Health and Vitality | Life and Invest | VitalityHealth | VitalityLife | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Value of In Force | 760 | 1,514 | 703 | 922 | 3,899 |
| Cost of Capital | (19) | (48) | (37) | (55) | (159) |
|  | 741 | 1,466 | 666 | 867 | 3,740 |
| June 2022 |  |  |  |  |  |
| VNB at Point of Sale |  |  |  |  |  |
| R million | Health and Vitality | Life and Invest | VitalityHealth | VitalityLife | Total |
| Acquisition Costs and Initial strain | (425) | $(2,590)$ | $(1,502)$ | $(1,378)$ | $(5,895)$ |
| Value of In Force | 1,383 | 3,385 | 1,900 | 1,597 | 8,265 |
| Cost of Capital | (30) | (90) | (81) | (108) | (309) |
|  | 928 | 705 | 317 | 111 | 2,061 |

New business contribution to value of in force at valuation date

| R million | Health and Vitality | Life and Invest | VitalityHealth | VitalityLife |
| :--- | :---: | :---: | :---: | :---: |
| Talue of In Force | 1,368 | 2,934 | 1,482 | 1,577 |
| Cost of Capital $(30)$ $(9,361$  <br>  $\mathbf{1 , 3 3 8}$ $\mathbf{2 , 8 4 4}$ $(322)$ <br>   $\mathbf{1 , 4 0 1}$ $\mathbf{1 , 4 5 6}$ $\mathbf{7 , 0 3 9}$ |  |  |  |  |

June 2021
VNB at Point of Sale

| R million | Health and Vitality | Life and Invest | VitalityHealth | VitalityLife | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Acquisition Costs and Initial strain | (383) | $(2,472)$ | $(1,355)$ | $(1,547)$ | $(5,757)$ |
| Value of In Force | 1,172 | 3,297 | 1,498 | 1,943 | 7,910 |
| Cost of Capital | (24) | (82) | (61) | (95) | (262) |
|  | 765 | 743 | 82 | 301 | 1,891 |

## New business contribution to value of in force at valuation date

| R million | Health and Vitality | Life and Invest | VitalityHealth | VitalityLife | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Value of In Force | 1,155 | 2,890 | 1,073 | 1,850 | 6,968 |
| Cost of Capital | (23) | (83) | (56) | (109) | (271) |
|  | 1,132 | 2,807 | 1,017 | 1,741 | 6,697 |

## EV RECONCILIATION TO INCOME STATEMENT

| R million | Embedded <br> Value Earnings | Value of In-Force | $\begin{array}{r} \text { Cost of } \\ \text { required } \\ \text { Capital } \end{array}$ | Impact on Income Statement | Adjustment to Shareholders Funds | Statement of Changes in Equity |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total profit from new business | 1,440 | 6,955 | (302) | $(5,213)$ |  |  |
| - Health and Vitality | 915 | 1,346 | (39) | (392) | - | - |
| - Life | 429 | 2,467 | (87) | $(1,951)$ | - | - |
| - VitalityHealth | 182 | 1,473 | (87) | $(1,204)$ | - | - |
| - VitalityLife | (86) | 1,669 | (89) | $(1,666)$ | - | - |
| Profit from existing business |  |  |  |  |  |  |
| * Expected return | 8,589 | 1,426 | (33) | 7,196 |  |  |
| - Health and Vitality | 3,492 | 610 | 3 | 2,879 |  |  |
| Expected transfer from VIF to net worth |  | $(2,879)$ | - | 2,879 |  |  |
| Unwinding of the risk discount rate | 3,492 | 3,489 | 3 | - |  |  |
| - Life | 4,027 | 2,121 | 19 | 1,887 | - | - |
| Expected transfer from VIF to net worth | - | $(1,887)$ | - | 1,887 | - | - |
| Unwinding of the risk discount rate | 4,027 | 4,008 | 19 | - | - | - |
| - VitalityHealth | 612 | (825) | (28) | 1,465 |  |  |
| Expected transfer from VIF to net worth |  | $(1,465)$ | - | 1,465 |  |  |
| Unwinding of the risk discount rate | 612 | 640 | (28) | - |  |  |
| - VitalityLife | 458 | (480) | (27) | 965 |  |  |
| Expected transfer from VIF to net worth |  | (965) |  | 965 |  |  |
| Unwinding of the risk discount rate | 458 | 485 | (27) | - |  |  |
| * Change in methodology and assumptions | $(4,854)$ | $(7,015)$ | 172 | 1,989 |  |  |
| - Health and Vitality | (706) | (759) | 12 | 41 |  |  |
| - Life | $(2,659)$ | $(4,239)$ | (133) | 1,713 | - | - |
| - VitalityHealth | $(1,009)$ | $(1,071)$ | 62 | - |  |  |
| - VitalityLife | (480) | (946) | 231 | 235 |  |  |
| * Experience variances | 3,204 | 2,420 | 68 | 716 | - | - |
| - Health and Vitality | 703 | 259 | (8) | 452 | - | - |
| - Life | 1,065 | 854 | 44 | 167 | - | - |
| - VitalityHealth | 619 | 436 | 53 | 130 | - | - |
| - VitalityLife | 817 | 871 | (21) | (33) | - | - |
| Increase in goodwill and intangibles | (263) | - | - | - | (263) | - |
| Other initiatives | 24 | 24 | - | - | - | - |
| Non-recurring expenses | (193) | - | - | (193) | - | - |
| Acquisition costs | (48) | 2 | - | (50) | - |  |
| Finance costs | $(2,848)$ | - | - | $(2,848)$ | - | - |
| Other | 90 | - | 1 | - | 89 | - |
| Foreign Exchange Rate Movements | 5,070 | 4,017 | (312) | $(2,441)$ | (743) | 4,549 |
| Intangibles | (651) | - | - | - | (651) | - |
| DAC | (92) | - | - | - | (92) | - |
| Puttable NCI Liability | - | - | - | - | - | - |
| Other | 5,813 | 4,017 | (312) | $(2,441)$ | - | 4,549 |
| Return on shareholders' funds | 1,208 | - | - | 1,224 | - | (16) |
| Unrealised gain on investments and realised gain on investments transferred to income statement | 878 | - | - | 894 | - | (16) |
| Health and Vitality investment income | 88 | - | - | 88 | - | - |
| Life investment income | 242 | - | - | 242 | - | - |
| VitalityHealth investment income | - | - | - | - | - | - |
| VitalityLife investment income | - | - | - | - | - | - |
| Amortisation of Intangibles | (67) | - | - | (415) | 348 | - |
| Amortisation of intangibles from business combinations | (67) | - | - | (100) | 33 | - |
| Amortisation of systems intangibles | - | - | - | (315) | 315 | - |
| VitalityHealth and VitalityLife DAC and unemployment reserve | - | - | - | 42 | (42) | - |
| Reversal of 1 Discovery Place IFRS 16 financial lease accounting | - | - | - | (163) | 163 | - |
| Life assets under insurance contracts | - | - | - | 698 | (698) | - |
| Vitality Life Limited and Discovery funded VitalityLife business on the Prudential Assurance Company license net assets under insurance contracts | - | - | - | 3,443 | $(3,443)$ | - |
| VitalityHealth FinRe | - | - | - | 1,444 | $(1,444)$ | - |
| Equity settled share based payment mark-to-market adjustment | - | - | - | (109) | 109 | - |
| Embedded value earnings | 11,352 | 7,829 | (406) | 5,320 | $(5,924)$ | 4,533 |

## Adjustment to Shareholders' Funds:

## Change in:

DAC
Intangibles \& Goodwill
Life negative reserve
VitalityLife negative reserve

EV BUILD-UP PER ENTITY
for the year ended 30 June 2023

| R million | Health and Vitality | Life and Invest | VitalityHealth | VitalityLife | Other | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Value of in-force business at 30 June 2022 | 24,049 | 30,564 | 10,075 | 7,779 | - | 72,467 |
| Expected return (in-force business) | 3,409 | 3,859 | 538 | 409 | - | 8,215 |
| Release of profits (in-force business) | $(2,879)$ | $(1,887)$ | $(1,465)$ | (965) | - | $(7,196)$ |
| Value of new business | 1,400 | 3,186 | 2,067 | 1,615 | - | 8,268 |
| Expected return (new business) | 83 | 168 | 74 | 49 | - | 374 |
| Release of profits (new business) | (93) | (806) | (681) | (35) | - | $(1,615)$ |
| Experience variances | 251 | 898 | 489 | 850 | - | 2,488 |
| Methodology changes | (747) | $(4,372)$ | $(1,009)$ | (715) | - | $(6,843)$ |
| Other | - | 26 | 2,011 | 1,695 | - | 3,732 |
| Value of in-force business at 30 June 2023 | 25,473 | 31,636 | 12,099 | 10,682 | - | 79,890 |
| Shareholders' funds per Balance Sheet | 3,390 | 35,000 | 10,138 | 8,571 | 6,875 | 63,974 |
| Adjustment to shareholders' funds | - | $(25,491)$ | $(5,001)$ | $(12,064)$ | $(3,132)$ | $(45,688)$ |
| Embedded value at 30 June 2023 | 28,863 | 41,145 | 17,236 | 7,189 | 3,743 | 98,176 |



| R million | June 2023 | December 2022 | June 2022 | December 2021 | June 2021 | December 2020 | June 2020 | December 2019 | June 2019 | December 2018 | June 2018 | December 2017 | June 2017 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets under insurance contracts |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Discovery Life positive liabilities not netted off with negative liabilitiest: | 867 | 1,424 | 1,353 | 1,314 | 1,263 | 1,185 | 1,174 | 1,205 | 1,234 | 1,163 | 4,636 | 3,983 | 3,642 |
| Discovery Life long term reserves in respect of policies with net negative libilities: | $(38,613)$ | $(39,190)$ | $(37,535)$ | (36,722) | (32,947) | (31,927) | (29,94) | (32,984) | $(31,295)$ | (29,786) | (31,713) | (29,448) | (27,650) |
| Unit reserves | - | - | - | - | - |  |  | - | - | - | - |  |  |
| Vitality $/$ Lie net long term reserve | $(14,044)$ | (11,869) | (9,855) | (9,520) | (8,557) | (7,898) | (8,80) | (9,473) | (9,347) | (9,398) | (9,124) | $(8,238)$ | (8,530) |
| Total Assets under insurance contracts: | (51,760) | (49,635) | (46,037) | (44,928) | (40,241) | $(38,641)$ | (36,999) | (41,252) | $(39,409)$ | (38,020) | (36,201) | (33,703) | (32,538) |


2. Negative liabilites not included under assets under insurance contracts

| Negative reserve in respect of Invest business |
| :--- |
| DAC and DRL in respect of Invest business |


| Components to be zeroised based on the Method of Distributable Cashflows: Discovery Life long term reserves in respect of policies with net negative liabilities: | (38,613) | (39,190) | (37,535) | (36,722) | (32,947) | (31,927) | (2,994) | (32,984) | $(31,295)$ | (2, 2786 | (31,713) | (2, 448) | (27,55) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Negative reserve in respect of lny | (7,092) | (6,743) | (6,520) | (6,144) | (5,989) | (5,74) | (5,444) | $(5,175)$ | (4,829) | (4,404) | (4,059) | $(3,709)$ | (3,428) |
| DAC and DRL in respect of invest business | (731) | (709) | (708) | (672) | (650) | (619) | (601) | (568) | (544) | (519) | (503) | (480) | (464) |
| Adjust for reduction on Deferred Tax Liability as a result of reduction in earnings | 9,202 | 8,994 | 8.576 | 8.771 | 8,086 | 8,238 | 7,973 | 8.679 | 8,218 | 7.686 | 7,155 | 6,768 | 6,349 |
| LLabilities off set against Negative reserve before zeriosation* | 11,743 | 11,927 | 11,394 | 11,734 | 10.825 | 10,228 | 9,552 | 7.692 | 7.686 | 7,610 | 7,642 | 7.015 | 6.839 |
|  | (25,491) | (25,721) | (24,793) | (23,033) | (20,65) | (19,785) | (18,564) | $(22,356)$ | (20,765) | (19,412) | (21,48) | (19,854) | (18,354) |
| Other adjustments to published Shareholders' funds |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vitality Life Limited net assets under insurance contracts** | (12,051) | (9,415) | $(8,608)$ | (8,944) | (7,703) | (6,427) | (6,320) | (6,231) | (5,812) | (5,812) | (4,834) | (3,891) | (3,620) |
| Vitalityeath FinRe Asset | (4,465) | (3,382) | (3,021) | (2,855) | $(2,353)$ | $(3,005)$ | (3,078) | $(2,600)$ | $(2,315)$ | (2,315) | (1,898) | $(1,568)$ | (1,440) |
| VitailyHealth and VitaliyHeath Insurance Limited deferred acquisition costs (net of deferred tax) | (536) | (466) | (450) | (415) | (407) | (439) | (467) | (365) | (382) | (382) | (331) | (254) | (252) |
| Vitality Life receivable erlating to the Unemployment Cover benefit (net of deferred tax) | (13) | (10) | (11) | (12) | (12) | (16) | (21) | (19) | (19) | (19) | (27) | (26) | (27) |
| Goodwill | (2,969) | (2,531) | (2,475) | (2,661) | (2,42) | (2,487) | (2,653) | (2,289) | (2,25) | (2,225) | (2,247) | (2,06) | (2,107) |
| Intangible assets (net of deferred tax) relating to the acquisition of Standard Life Healthcare and the Prudential Assurance Company joint venture | (893) | (867) | (864) | (869) | (830) | ${ }^{(867)}$ | (945) | (964) | (800) | (800) | (874) | (839) | (979) |
| Net preference share capital | (779) | (779) | (779) | (779) | (779) | (779) | (779) | (779) | (779) | (779) | (779) | (779) | (779) |
| Reversal of 1 Discovery Place IFRS 16 financial lease accounting | 1,333 | 1,260 | 1,170 | 1,079 | 975 | 871 | 747 | 625 | 406 | 406 | 208 | 75 | . |
| Equity settled share based payment mark-to-market adjustment | 176 | 26 | 67 | 111 | 42 | (62) | . |  | . |  | . |  |  |







## RECON OF ASSETS UNDER INSURANCE CONTRACTS

| R million | FYy une 2023 | HY December 2022 | FYJune 2022 | HY December 2021 | FYJune 2021 | HY December 2020 | FYJune 2020 | HY December 2019 | FYJune 2019 | HY December 2018 | FYJune 2018 | HY December 2017 | FY/une 2017 | mber 2016 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance at the beginning of the year | 46,037 | 46,037 | 40,242 | 40,242 | 36,972 | 36,999 | 39,408 | 39,408 | 36,201 | 36,201 | 32,538 | 32,538 | 30,589 | 30,589 |
| Movement for the year: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Expected Movement in Policyholder Liabilities | (2,886) | (1,431) | (1,362) | (85) | $(2,180)$ | (1,352) | (3,275) | $(1,286)$ | $(2,945)$ | (1,440) | (3,280) | (1,650) | (2,917) | $(1,580)$ |
| Unwinding of Discount Rate | 4,173 | 1,980 | 3,108 | 1,531 | 2,711 | 1,384 | 2,992 | 1,040 | 2,003 | 1,012 | 2,425 | 1,187 | 2,091 | 1,044 |
| New Busines Written | 3,497 | 1,842 | 3,371 | 1.845 | 3,606 | 1,989 | 3,862 | 2,430 | 4,747 | 2,347 | 3,984 | 1,986 | ${ }^{3}, 843$ | 2,145 |
| Experience Variances | 1,265 | 648 | 1,363 | 128 | 1,433 | 871 | (436) | (179) | (812) | (481) | (546) | (466) | (588) | (508) |
| Economic |  |  | 185 | 69 | 115 | 181 | (129) | (103) | (133) | 21 | (255) | (36) | ${ }^{91}$ | 33 |
| Infation-linked indexation Operational | 1,022 243 | 534 114 |  |  |  |  |  |  |  |  |  |  |  |  |
| Operational Modelin and method changes | ${ }^{243}$ | 114 | 1,178 | 59 | 1,317 | 690 | (307) | (75) | ${ }^{(679)}$ | (502) | ${ }_{\text {(12) }}(155)$ | ${ }^{(430)}$ | ${ }^{(678)}$ | ${ }^{(542)}$ |
| Modeding and method changes Benefit changes | (18) | ${ }^{(81)}$ | (179) | (167) | ${ }^{(346)}$ | (74) | (11) |  | 2,066 | (58) | ${ }_{(13)}^{(155)}$ | (44) | 14 |  |
| Changes in assumptions | (2,702) | (363) | (984) | 475 | (1,358) | (903) | (8,174) | (958) | $(2,639)$ | (432) | (6) | 403 | 137 | 262 |
| Economic | (1,988) | ${ }^{(184)}$ | ${ }^{647}$ | ${ }^{523}$ | 789 | ${ }^{(547)}$ | (5,478) | (751) | (679) | (483) | 2,750 | ${ }_{33}^{68}$ | ${ }^{(138)}$ | ${ }^{(36)}$ |
| Operational | (714) | (179) | (1,631) | (48) | (2,148) | (356) | (2,696) | (207) | $(1,960)$ | 51 | (2,756) | 335 | 275 | 298 |
| Changes in margins * | 194 | 203 | 377 | 183 | 106 | 254 | 1,366 | 528 | (529) | 784 | 704 | 88 | 717 |  |
| Exchange rate difference | 2,200 | 800 | 101 | 776 | (702) | (527) | 1,566 | 268 | (96) | 87 | 568 | (184) | $(1,347)$ | $(1,408)$ |
| Balance at the end of the year | 51,760 | 49,635 | 46,037 | 44,228 | 40,242 | 38,641 | 36,999 | 41,252 | 3,415 | 38,020 | 36,201 | 33,703 | 32,538 | 30,818 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Assets under insurance contracts Recovery from reinsurers | 63,865 $(12,105)$ | ${ }_{(00,583}^{6088)}$ | $\begin{gathered} 56,445 \\ (10,408) \end{gathered}$ | $\begin{gathered} 56,434 \\ (11,506) \end{gathered}$ | $\underset{\substack{\text { 50,385 } \\(10,143)}}{ }$ | ${ }_{(11,047)}^{49,68}$ | 48,042 $(11,043)$ | 51,508 $(10,255)$ | 48,788 $(9,373)$ | 46,284 $(8,263)$ | 43,624 $(7,423)$ | 39,686 $(5,984)$ | 37,690 $(5,152)$ | 34,897 $(4,079)$ |
| Balance at the end of the year | 51,760 | 49,635 | 46,037 | 44,928 | 40,242 | 38,641 | 36,999 | 41,252 | 39,415 | 38,020 | 36,201 | 33,703 | 32,538 | 30,818 |

## REAKDOWN BETWEEN DISCOVERY LIFE AND VITALITYUIFE

| R million | FYyune 2023 |  |  |
| :---: | :---: | :---: | :---: |
|  | Life | vitallisylife | Total |
| Balance at the beginning of the year | 36,182 | 9,855 | 46,037 |
| Expected Movement in Poolicyoolder Liabilities | (1,032) | (1,854) | $(2,886)$ |
| Unwinding of Discount Rate | 3,809 | 364 | 4,173 |
| New Busines Written | 1,814 | 1,683 | 3,497 |
| Experience Variances | 243 | 1.022 | 1,265 |
|  | 283 | 739 | 1.022 |
| Operational | (40) | 283 | ${ }_{243}$ |
| Modeling and method changes | 178 | (196) | (18) |
| Benefit changes |  |  |  |
| Changes in assumptions | ${ }^{(3,642)}$ | 940 | (2,702) |
| Economic | (3,108) | ${ }^{1,120}$ | (1,988) |
| Operational | (534) | (180) | (714) |
| Changes in margins | 194 |  | 194 |
| Exchange rate difference |  | 2,200 | 2,200 |
| Balance at the end of the year | 37,746 | 14,014 | 51,760 |

## BREAKDOWN OF INVEST ASSETS UNDER ADMINISTRATION

R million ..... Total
June 2013 ..... 30,153
December 2013 ..... 36,026
June 2014 ..... 41,822
December 2014 ..... 45,619
June 2015 ..... 50,473
December 2015 ..... 56,195
June 2016 ..... 60,953
December 2016 ..... 63,985
June 2017 ..... 69,547
December 2017 ..... 77,844
June 2018 ..... 81,789
December 2018 ..... 83,060
June 2019 ..... 91,597
December 2019 ..... 96,706
June 2020 ..... 99,050
December 2020 ..... 107,189
June 2021 ..... 116,575
December 2021 ..... 127,632
June 2022 ..... 121,737
December 2022 ..... 130,830
June 2023 ..... 140,378

VIF, APE AND VNB SPLIT between life and invest

| R million | June 2023 | December 2022 | June 2022 | December 2021 | June 2021 | December 2020 | June 2020 | December 2019 | June 2019 | December 2018 | June 2018 | December 2017 | June 2017 | December 2016 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| VIF** |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Life | 22,244 | 23,133 | 22,059 | 20,467 | 18,324 | 17,256 | 16,041 | 20,191 | 19,124 | 18,242 | 19,810 | 19,484 | 18,065 | 17,313 |
| Invest | 9,393 | 9,521 | 8,505 | 9,524 | 8,270 | 7,276 | 6,467 | 7,391 | 6,976 | 6,502 | 7,348 | 7,032 | 6,258 | 5,794 |
| APE*** |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Life | 823 | 463 | 837 | 407 | 868 | 445 | 835 | 477 | 939 | 506 | 933 | 488 | 985 | 462 |
| Invest | 2,142 | 1,033 | 2,158 | 1,130 | 2,079 | 960 | 2,051 | 979 | 1,959 | 1,041 | 1,840 | 894 | 1,856 | 974 |
| vNB** |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Life | 162 | 169 | 364 | 227 | 411 | 291 | 421 | 408 | 923 | 480 | 911 | 496 | 885 | 434 |
| Invest | 267 | 160 | 341 | 198 | 332 | 138 | 165 | 117 | 237 | 147 | 391 | 183 | 346 | 218 |

*Discovery Retirement Optimiser (DRO) product moved from Life to Invest in line with disclosures for December 2016 and later periods.
** These V F and VNB numbers are ofter ollowing for the Cost of required Copital.
$* * *$ APE is the Annual Premium Income (or Annual Premium Equivalent in the case of Single Premium Investment business) in relation to New Business only, and excludes any addition to Existing Business premiums arising from servicing increases and
ACls.

## RECONCILIATION TO THE REQUIRED CAPITAL

for the year ended 30 June 2023

| R million | Health and <br> Vitality | Life and <br> Invest | VitalityHealth | VitalityLife |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Opening - 30 June 2022* | $\mathbf{1 , 0 0 0}$ | $\mathbf{2 5 , 4 0 3}$ | $\mathbf{3 , 1 6 4}$ | $\mathbf{9 , 0 9 1}$ | $\mathbf{3 8 , 6 5 8}$ |
| - Methodology and Basis Changes | - | $(2,452)$ | - | $(503)$ | $(2,955)$ |
| - Expected release on in-force at start of period | $(45)$ | $(434)$ | $(251)$ | $(556)$ | $(1,286)$ |
| - Impact of new business written | 94 | 930 | 478 | 1,296 | 2,798 |
| - Other changes** | 59 | 2,564 | 168 | $(445)$ | 2,346 |
| - Exchange rate movements | - | - | 679 | 1,747 | 2,426 |
| Change in Required Capital | $\mathbf{1 0 8}$ | $\mathbf{6 0 8}$ | $\mathbf{1 , 0 7 4}$ | $\mathbf{1 , 5 3 9}$ | $\mathbf{3 , 3 2 9}$ |
| Closing - $\mathbf{3 0}$ June $\mathbf{2 0 2 3}$ | $\mathbf{1 , 1 0 8}$ | $\mathbf{2 6 , 0 1 1}$ | $\mathbf{4 , 2 3 8}$ | $\mathbf{1 0 , 6 3 0}$ | $\mathbf{4 1 , 9 8 7}$ |

*Note that for the prior period ended 30 June 2022, the total required capital for VitalityLife was incorrectly reported as R9 751 million resulting in a Total Required Capital of R39 318 million.
**This line includes, amongst other things, the impact of rebasing the yield curve as part of the opening to closing reconciliation of required capital. This component of the expected yield curve unwind is shown separately from the expected release for information purposes only.

| Group Shareholder Free Cash Movement |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R millions | FY2023 | HY2023 | FY2022 | FY2021 | FY2020 | FY2019 | FY2018 | FY2017 |
| Cash Generated from In-Force Before Financing and Tax** | 15,418 | 7,419 | 11,353 | 9,976 | 15,370 | 15,019 | 10,612 | 7,623 |
| Tax Paid | $(1,839)$ | $(1,042)$ | $(1,181)$ | $(1,717)$ | $(1,289)$ | $(1,157)$ | $(1,228)$ | (745) |
| Finance Cost Paid | $(1,501)$ | (786) | $(1,046)$ | (866) | $(1,142)$ | $(1,219)$ | (759) | (437) |
| Dividends Paid | (69) | (31) | (56) | (63) | $(1,498)$ | $(1,480)$ | $(1,367)$ | $(1,235)$ |
| New Business | $(9,515)$ | $(4,502)$ | $(8,152)$ | $(7,856)$ | $(8,006)$ | $(8,096)$ | (7,822) | $(7,071)$ |
| New Initiatives | $(1,671)$ | (800) | $(1,970)$ | $(1,762)$ | $(2,565)$ | $(3,973)$ | $(1,996)$ | $(1,471)$ |
| Investment in Ping An Health | - | - | $(1,487)$ | - | - | - | - | - |
| Share Issue (Net of Share Issue Costs) | $\cdot$ | - | - | - | - | 1,834 | - | - |
| Transactions with Reinsurers | 171 | 198 | 360 | 206 | (90) | 298 | 1,107 | 420 |
| Transactions with Borrowers (Excl. Finance Costs)** | (597) | (549) | 954 | 823 | 3,014 | 471 | 1,976 | 3,148 |
| Movement in Shareholder Free Cash | 397 | (93) | $(1,225)$ | $(1,259)$ | 3,794 | 1,698 | 522 | 231 |
| Group Shareholder Free Cash Movement - Reconciliation to Profit for the Period |  |  |  |  |  |  |  |  |
| R millions | FY2023 | HY2023 | FY2022 | FY2021 | FY2020 | FY2019 | FY2018 | FY2017 |
| Profit for the period | 5,320 | 2,943 | 5,479 | 3,220 | 176 | 6,614 | 5,735 | 4,495 |
| Reverse non-cash profit items: |  |  |  |  |  |  |  |  |
| Share of net profits/(losses) from equity accounted investments | (561) | (76) | (597) | (374) | (253) | (170) | (115) | (26) |
| Gains from dilution of equity accounted investments | 5 | - | (33) | (554) | (3) | (844) | - | - |
| Depreciation and amortisation | 1,972 | 957 | 1,901 | 1,851 | 1,753 | 1,434 | 940 | 699 |
| Impairment of intangible assets | 61 | 4 | 21 | 78 | 227 | 32 | 200 | - |
| Deferred acquisition costs (Excl. Invest DAC and exchange rate movements) | (42) | (14) | (49) | 2 | (3) | (72) | (61) | (2) |
| Movement in contract assets | 52 | 31 | 134 | 142 | 119 | - | - | - |
| Deferred Revenue (Excl. exchange rate movements) | - | - | 130 | 22 | 313 | 108 | 32 | - |
| Amortisation of intangibles from business combinations | 56 | 27 | 59 | 66 | 76 | 99 | 123 | 171 |
| Non cash impact of Vitality Health Financial Reinsurance | (753) | (292) | (644) | 505 | (292) | (444) | (352) | (383) |
| Non-cash fair value gains on financial assets | (214) | (43) | (76) | 471 | - | - | - | (858) |
| UK Life IFRS reporting adjustments - Tax Accrued | - | - | - | - | $\checkmark$ | 64 | (27) | (103) |
| Non-cash forex gains / losses | 9 | (1) | 12 | 204 | - | - | - | - |
| Other non-cash adjustments to profit ** | (178) | (139) | (87) | 11 | (76) | 159 | 42 | (145) |
| Adjustments from IFRS to EV ANW: | - |  |  |  |  |  |  |  |
| Tangible Asset Release on Transition to SAM | - | - | - | - | - | 3,484 | - | - |
| Gain from Asset-Liability optimisation | . | - | - | - | 1,843 | - | - |  |
| Increase in Negative Reserves and Invest DAC (Net of tax) | $(4,141)$ | $(1,735)$ | $(5,023)$ | $(3,494)$ | (151) | $(3,747)$ | $(4,339)$ | $(3,116)$ |
| Exchange rate movements on Vitality Life Negative Reserves | 1,900 | 195 | 94 | (599) | 1,071 | (67) | 286 | (653) |
| Other adjustments to arrive at EV ANW | 196 | 104 | 112 | (274) | 359 | $(1,209)$ | (692) | (888) |
| Incurred to Cash basis: |  |  |  |  |  |  |  |  |
| - Rent Paid | (328) | (158) | (381) | (348) | (313) | (286) | (128) |  |
| - Finance Costs Paid | $(1,501)$ | (932) | $(1,411)$ | $(1,197)$ | $(1,406)$ | $(1,003)$ | (759) | (437) |
| - Finance Costs Accrued | 1,941 | 930 | 1,657 | 1,648 | 1,569 | 1,375 | 959 | 478 |
| - Taxation paid | $(1,839)$ | $(1,042)$ | $(1,181)$ | $(1,717)$ | $(1,289)$ | $(1,157)$ | $(1,228)$ | (745) |
| - Taxation Accrued | 1,495 | 741 | 1,072 | 426 | 624 | 1,305 | 1,720 | 1,943 |
| Investing Activities: |  |  |  |  |  |  |  |  |
| Purchase of property and equipment | (551) | (210) | (275) | (277) | (289) | (510) | (470) | (239) |
| Proceeds from disposal of property and equipment | 2 | 2 | 22 | 21 | 2 | 95 | 7 | 5 |
| Purchase of intangible assets | $(1,760)$ | (751) | $(1,567)$ | $(1,588)$ | $(1,725)$ | $(1,999)$ | $(1,940)$ | $(1,353)$ |
| Proceeds from disposal of intangible assets | - | - | 2 | - | - | 22 | - | 7 |
| Increase in investment in associate | (75) | (53) | (6) | (240) | (53) | (224) | (20) | (530) |
| Investment in Ping An Health | - | - | $(1,487)$ | - | - | - | - | . |
| Card and Bank Buy-out Payment | - | - | - | - | - | $(1,853)$ | - | - |
| Cash proceeds from CMT transaction | - | - | - | - | - | 402 | - | - |
| Acquisition of business net of cash required | (3) | - | (1) | (25) | - | (734) | - | - |
| Financing Activities: |  |  |  |  |  |  |  |  |
| Increase in borrowings | 7,441 | 3,855 | 3,261 | 1,841 | 10,339 | 2,147 | 2,654 | 3,514 |
| Elimination of borrowings not allocated to shareholder cash | - | - | - | 1,000 | $(1,000)$ | - | - | - |
| Repayment of borrowings** | $(8,038)$ | $(4,405)$ | $(2,307)$ | $(2,017)$ | $(6,326)$ | $(1,676)$ | (678) | (366) |
| Share Issue (Net of Share Issue Costs) | - | - | - | - | - | 1,834 | - | - |
| Dividends paid to ordinary shareholders | - | - | - | - | $(1,417)$ | $(1,400)$ | $(1,284)$ | $(1,152)$ |
| Dividends paid to preference shareholders | (69) | (31) | (56) | ${ }^{(63)}$ | (81) | (81) | (83) | (83) |
| Movement in Shareholder Free Cash | 397 | (93) | $(1,225)$ | $(1,259)$ | 3,794 | 1,698 | 522 | 231 |

[^0]
## Reconciliation of operating profit to normalised operating profit

|  | $\begin{array}{\|c\|} \hline \text { Group } \\ \text { year } \\ \text { ended } \\ \text { June } 2023 \\ \hline \end{array}$ | Group year ended June 2022 | \% |
| :---: | :---: | :---: | :---: |
| R million |  |  | change |
| Operating profit per income statement | 8,662 | 7,858 | 10\% |
| Add back investment income | ( 772) | (296) |  |
| Add back amortisation of intangibles from business combinations | 56 | 59 |  |
| Add share of profits from equity accounted investments | 515 | 422 |  |
| Add back economic assumption adjustments net of discretionary margins | 1997 | (169) |  |
| Add back reversal of impairment/(impairment) of equity-accounted investments | - | 134 |  |
| Normalised profit from operations per segmental (IFRS total) | 10,458 | 8,008 | 31\% |
| VitalityLife reclassified to account for the contractual arrangement as a reinsurance contract under IFRS 4 | ( 127) | 483 | -126\% |
| Normalised profit adjustments | 1330 | 893 | 49\% |
| Unrealised losses on Part VII hedges | - | 1 |  |
| Unrealised (gains)/losses on shareholder investments (IFRS 9) | ( 214) | (79) |  |
| Investment income earned on assets backing policyholder liabilities | 462 | 164 |  |
| Deferred tax on IPF | 145 | (158) |  |
| Difference between market related rental and depreciation | ( 158) | (136) |  |
| Expenses related to Prudential Book transfer | 177 | 182 |  |
| VitalityLife interest rate derivatives (swap and swaption) | 1177 | 707 |  |
| Covid-19 vaccination programme | - | 157 |  |
| CMT amortisation | 46 | 41 |  |
| Economic assumptions adjustments presented in claims | ( 306) | - |  |
| Other | 1 | 14 |  |
| Normalised profit from operations | 11,661 | 9,384 | 24\% |


| R million | $\begin{gathered} \text { SA } \\ \text { HEALTH } \\ \hline \end{gathered}$ | $\begin{gathered} \text { SAA } \\ \hline \end{gathered}$ | $\begin{gathered} \text { SA } \\ \text { INVEST } \\ \hline \end{gathered}$ | $\begin{gathered} \text { SA } \\ \text { INSURE } \\ \hline \end{gathered}$ | $\begin{gathered} \text { SA } \\ \text { vitally } \end{gathered}$ | $\begin{gathered} \text { SA } \\ \text { sank } \\ \hline \end{gathered}$ | $\begin{gathered} \text { UK } \\ \text { HEALTH } \\ \hline \end{gathered}$ | $\begin{gathered} \text { UK } \\ \text { HiFE } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { ALL UIHEK } \\ & \text { SEGMENTS } \\ & \hline \end{aligned}$ | $\begin{gathered} \text { SEGMENI } \\ \text { TOTAL } \\ \hline \end{gathered}$ | $\qquad$ | $\begin{aligned} & \text { IFRS } \\ & \text { TOTAL } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Income statement |  |  |  |  |  |  |  |  |  |  |  |  |
| Insurance premium revenue Reinsurance premiums | 245 | (1620 | 104 | 517 <br> $(1410$ |  |  | (1370 | ( 735 | 1888 <br> (231) | (60450 | (788) ${ }_{\text {c }}^{\text {c88 }}$ | $\xrightarrow[\substack{5967 \\ 100136}]{ }$ |
| Net insurance premium revenue | 24 | 12788 | 15104 | 4763 |  |  | 11521 | 3558 | 157 | 49535 |  | 49535 |
| Fee income from administration businesses | ${ }^{8571}$ |  | ${ }^{309}$ | 17 |  |  | ${ }_{4}^{46}$ |  | 3,024 |  |  |  |
| Net banking fee and commission income |  |  |  |  | 2573 | 93 | 46 | ${ }^{23}$ | ${ }_{6}^{618}$ |  |  | (3,991 |
| Banking fee and commisision income Banking fee and commissio expense |  |  |  |  |  | ${ }^{1,222}$ |  |  |  | ${ }^{1222}$ |  | ${ }^{1,222}$ |
| ( $\begin{aligned} & \text { Banking fee and commissio expense } \\ & \text { Net bank interest and simiar income }\end{aligned}$ |  |  |  |  |  | 574 |  |  | 2 | $\stackrel{1327}{54}$ |  |  |
| Bank interest and simila income using the effective interest rate |  |  |  |  |  | ${ }_{1,318}$ |  |  |  | 1318 |  |  |
| ${ }^{\text {Bank }}$ Bankerest and similar expense using the fffective interest rate |  |  |  |  |  | (74) |  |  |  | (74) |  | (74) |
| linvesment income earned on assets backing poolichholder liabilities |  |  |  | 159 |  |  | ${ }^{81}$ | (1098 | 15 | ${ }_{\substack{4.028 \\ 1.020}}$ | (1402) |  |
| Intersegment funding ' |  | (992) | 48 |  |  |  |  |  |  |  |  |  |
| Net far value gains(losses) on financial assets at fair value through profit or loss Other | ${ }^{(6)}$ | ${ }^{678}$ | ${ }^{10904}$ |  | (1) |  |  | (1.233 | ${ }^{1.839}$ | 12201 | 2.12 | 14,373 |
| Netincome | 1029 | 1296 | 2959 | 4939 | 2573 | 1517 | 12158 | 3890 | 7192 | $\begin{array}{r}1544 \\ 85027 \\ \hline\end{array}$ | 612 | 1.544 85693 |
| Net claims and polichholders' benefits | (74) | (8, 182) | (3304) | 2,8010 |  |  | (5,30) | [973 | (9,422 | ${ }_{400135}$ |  | ¢ 80.185 |
| Claims and polichoolders' benefits | ${ }^{(55)}$ | ${ }^{(1,1,52)}$ | (3,304 | (8, 153 |  |  | 0.138 | (2,544) | (9,668) | (87,304) | 558 | ${ }^{466,769}$ |
| ${ }^{\text {Insurance claims recovered from reinsurers }}$ |  | 3,270 |  | ${ }^{333}$ |  |  | 1.768 | 1.54 | ${ }^{246}$ | 7,169 | ${ }_{\text {( } 5598}$ |  |
| ${ }^{\text {Acquistion costs }}$ Marketing and admistration expenses | ${ }^{133}$ | (833] | ${ }^{(1228)}$ | ${ }^{\text {(788) }}$ | (199) |  | ${ }^{0.146]}$ |  | ${ }^{37}$ | ${ }^{1311}$ | 1088 | ${ }^{16273)}$ |
| -depreciation and amortisation |  |  |  |  |  | (310 |  |  |  |  |  |  |
| - derecognition of intangible assets and property and equipment | (4) |  |  | (3) |  |  | (24) | (19) | ${ }^{587}$ | (124) | , |  |
| - impairment |  |  |  |  |  |  | (45) |  |  | (45) |  |  |
| - other expenses | (6997] | ${ }^{12347}$ | (1.26) | 1100 | ) | ${ }^{1839}$ | 4,998) | (53) | ${ }^{\text {(393) }}$ | 26,459 | 100 | 26559 |
| Recovery of expenses from reinsurers |  |  |  |  |  |  | ${ }_{1}^{1,320}$ | 2272 | ; | ${ }_{393}^{1393}$ |  | [1793) |
| Net transfer toofrom assets and liabilities under insurance contracts |  |  |  |  |  |  |  |  |  |  |  |  |
| - change in assets arising from insurance contracts |  | ${ }_{49}^{442}$ |  |  |  |  | 61 | 768 <br> 18 | 10 | (180 | (380 ${ }_{\text {c }}^{68}$ | 5680 <br> 135 <br> 18 |
| - change in liabilities arising from insurance contracts |  | ${ }^{1230}$ | ${ }^{108689)}$ | 100 |  |  | ${ }^{126)}$ | (3) | 7376 | (4079) | ${ }_{87}$ |  |
| - change in liabilities arising from reinsurance contrats |  | (18) |  |  |  |  |  | ${ }^{3}$ |  | ${ }_{55}$ | ${ }_{(333)}$ | ${ }^{(328)}$ |
| Fair value adjustment tol liabilities under investment contracts Share of net profits from equity-ccounted investments |  |  | (326) | (16) |  |  |  |  | $\underset{544}{\substack{12,26)}}$ | 12533 <br> 561 <br> 1 | (12.97) |  |
| Normalised profit(lloss) from operations | 384 | 4887 | 150 | 62 | 16 | (167) | 104 | 103 | (4) | 11661 | [12031 |  |
| Economic assumplions adiustments net of discretionary margins and interestr rate derivative Economic assumpuo adisments net of discreionay margin |  | (2,811) |  |  |  |  |  | 147 |  | ${ }^{12664)}$ | 67 | (1,997 |
| Ecenemic assumption ajustments net of discretionary margins |  | (2,811) |  |  |  |  |  | (120 |  | (1,997) |  | (1,997) |
| Investment income earned on shareholder investments and cash | ${ }^{89}$ | ${ }^{20}$ | 71 |  | ${ }^{32}$ |  | , | ${ }^{28}$ | 75 | 324 | 448 | 72 |
| Intercompany investment income ${ }^{\text {a }}$ (et firvelue gains(losses) on financial assets at fair value through profit or loss |  | 12 | \% |  |  |  |  |  | 124 | ${ }^{184}$ | (188) |  |
| Expenses related to P Pudential Assurance Company book transfer |  |  |  |  |  |  |  | (107) |  | (17) | ${ }_{17}$ |  |
| Amortisation of intangibles from business combinations |  |  |  | ${ }^{466}$ |  |  |  |  | [50) | (102) | ${ }^{46}$ | ${ }^{560}$ |
| Loss on dilution of equity accounted investments |  |  |  |  |  |  |  |  |  | ${ }_{9} 5$ |  | ${ }^{5}$ |
| Market rentals related to Head office building adiusted for finance costs and depreciation |  |  |  |  |  |  |  |  | (139) | (134) |  |  |
|  | ${ }_{(822)}^{(82)}$ | (1) |  |  |  |  | (8) | $\underset{\substack{1260 \\ 1360}}{ }$ | (10,43) | (1.550) |  | (1,941) |
| Foreign exchange gains | (4) | ${ }^{33}$ | ${ }_{36}$ |  |  |  |  |  | ¢8 | ${ }_{150}$ |  |  |
| Profiti(loss) before tax | 3575 | 2170 | ${ }^{1762}$ | ${ }^{11}$ | ${ }^{48}$ | ${ }^{(767)}$ | 1096 | ${ }^{301}$ | ${ }^{1886)}$ | ${ }^{330}$ | ${ }^{(18)}$ | ${ }^{1332}$ |
| Income Profax expense | ${ }_{2031}^{\text {(1923) }}$ | (156) |  | (20) | ${ }_{52}$ |  | $\xrightarrow{\text { (209) }}$ | ¢ 5 | ¢60 | ¢ 2000 | 18 | $\underset{\substack{12022 \\ 5320}}{\text { ciel }}$ |


Dis segmentrealesesto sa A Insure- Pers sonal lines
The segment information is reseseted on the same basis as reported to the chief fxecutive officiers of the reportable segments. The segment total is then adjusted for accounting reclassifications and entries required to produce lFPS compliant results. These adjustments include the following
.n on the Prudential Assurance Company icense, are reclassified to account for the contratutual arrangement as a reinsurrance contract under IFRS 4.
tounits held by third perties


## Gross inflows ${ }^{1}$

for the year ended 30 June 2023

| R million | $\begin{gathered} \hline \text { June } \\ 2023 \\ \text { YTD } \\ \text { Actual } \end{gathered}$ | $\begin{gathered} \hline \text { June } \\ 2022 \\ \text { YTD } \\ \text { Actual } \end{gathered}$ | $\begin{array}{r} \text { \% } \\ \text { change } \end{array}$ |
| :---: | :---: | :---: | :---: |
| Discovery Health | 104,477 | 97,190 | 7\% |
| Discovery Life | 16,623 | 15,053 | 10\% |
| Discovery Invest | 26,614 | 24,679 | 8\% |
| Discovery Insure | 5,194 | 4,672 | 11\% |
| Discovery Vitality | 2,573 | 2,338 | 10\% |
| Other group initiatives | 693 | 481 | 44\% |
| Gross inflows from South Africa Composite | 156,174 | 144,413 | 8\% |
| VitalityHealth | 14,226 | 11,753 | 21\% |
| VitalityLife | 8,073 | 6,977 | 16\% |
| Other group initiatives (includes Vitalitylnvest in run-off) | 1,434 | 6,781 | -79\% |
| Gross inflows from United Kingdom Composite | 23,733 | 25,511 | -7\% |
| Gross inflows from Vitality Global Composite | 3,420 | 2,342 | 46\% |
| Gross inflows | 183,327 | 172,266 | 6\% |
| Less: collected on behalf of third parties | $(102,676)$ | $(95,666)$ | 7\% |
| Discovery Health | $(94,266)$ | $(87,850)$ | 7\% |
| Discovery Invest | $(8,410)$ |  | 8\% |
| Gross income of Group per segment information | 80,651 | 76,600 | 5\% |
| Gross income is made up as follows: |  |  |  |
| - Insurance premium revenue | 60,459 | 59,000 | 2\% |
| - Fee income from administration business | 14,757 | 12,764 | 16\% |
| - Vitality income | 3,891 | 3,495 | 11\% |
| - Other Income | 1,544 | 1,341 | 15\% |
| Gross income of Group per segment information | 80,651 | 76,600 | 5\% |

[^1]
## NAV PER ENTITY

for the year ended 30 June 2023

| Covered businesses | June 2023 |
| :--- | ---: |
| NAV before adjustment to shareholder funds |  |
| Health and Vitality | $\mathbf{3 , 3 9 0}$ |
| Life and Invest | $\mathbf{3 5 , 0 0 0}$ |
| VitalityHealth | $\mathbf{8 , 5 7 1}$ |
| VitalityLife |  |

Non-covered business

| Bank, including DCS intangible asset and goodwill | $\mathbf{7 , 5 1 6}$ |
| :--- | ---: |
| Insure | 1,996 |
| PAHI | 5,380 |
| CMT | 1,400 |
| Limited | $(9,001)$ |
| Other | $\mathbf{( 4 1 6 )}$ |
| Total NAV | $\mathbf{6 3 , 9 7 4}$ |

Healthy cash generation after decision to repay debt



[^0]:    Notes
    
    (2) ** HY2023 and FY2023: Reallocation of rental paid on finance leases from "Transactions with Borrowers" to "Cash Generated from In-Force". This value was immaterial in all other periods.

[^1]:    ${ }^{1}$ Excluding flows in respect of DiscoveryBank and PAHI

